Person Higher of European Reform Strength For 1994

, the standard later

Common A DESCRIPTION

DID DEST TOTAL SEC NATIONAL POLICY FORIM

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2/28/1994 ERIC 2 THRU 2 IMPAN; 2

#### RNSEC GENERAL LEDGER ACTIVITY FEBRUARY 28, 1994

PAGE 14

	'L NUMBER	DATE	DESCRIPTION	ENTRY	PERIOD	SOURCE	REFERENCE	POST	DEBIT	CREDIT
	1		AFFILIATES							
	. 410		NATINAL POLICY FORUM							
, r 4	i 410 1169	02/28/1994 02/28/1994		3084 3085	2 2	AP AP	NAT350 NAT350	1	190,000.00 80,000.00 30,000.00 300,000.00	
4 m	. 410 5600		IN HOUSE PRINTING ENDING BALANCE PERIOD 2						.00 .00	
1	i 419 5920		MAILING COSTS ENDING BALANCE PERIOD 2						.00 .00	
a L	. 410 6360		POSTAGE ENDING BALANCE PERIOD 2						.00 .00	
ان ⊉ ند			DEPARTMENT 410 TOTAL ACTIVITY						110.000.00	٠.(

BUDGET 2/1

/28/94 :RIC 2 :MPAN: 2 RNSEC BUDGET PERFORMANCE REPORT FEBRUARY 28, 1994 PAGE 5

'V DEPT ACCT DESCRIPTION	a	RRENT PERIOD	YEAR 1	TO DATE BALANCE	
	ACTUAL	BUDGET VARIA	NCE ACTUAL	BUDGET	VARIANCE
410 DEPT TOTAL FOR NATINAL POLICY FORUM	110,000	0 (110.	000) 300.000	0	(300,000)

DIV TOTAL FOR AFFILIATES

REDACTED

GENERAL 3/94 LEOGER

4/04/1994 ERIOD 3 THRU 3

OMPANY 2

RNSEC
GENERAL LEDGER ACTIVITY
MARCH 31, 1994

PAGE 16

DATE DESCRIPTION /L NUMBER ENTRY PERIOD SOURCE REFERENCE POST DEBIT CREDIT **AFFILIATES** NATINAL POLICY FORUM 1 410 1 410 1169 LOAN 300,000.00 04/04/1994 NATIONAL POLICY FORUM 3227 3 AP **NAT350** 75,000.00 04/04/1994 NATIONAL POLICY FORUM 3228 3 AP NAT350 55,000.00 1 NATIONAL POLICY FORUM 3229 3 AP NAT350 200.000.00 04/04/1994 1 04/04/1994 NATIONAL POLICY FORUM 3230 3 AP NAT350 35,000.00 ENDING BALANCE PERIOD 3 665,000.00 1 410 5600 IN HOUSE PRINTING .00 ENDING BALANCE PERIOD 3 .00 1 410 5920 MAILING COSTS .00 ENDING BALANCE PERIOD 3 .00 Ţ., 11 410 6360 POSTAGE .00 ENDING BALANCE PERIOD 3 3 .00 3 DEPARTMENT 410 TOTAL ACTIVITY 365,000.00 .(

BUDGET 3/94 PERFORMANCE

4/04/94 ERIOD 3 OMPANY 2 RNSEC BUDGET PERFORMANCE REPORT MARCH 31, 1994 PAGE 5

IV DEFT ACCT	DESCRIPTION	CL ACTUAL	RRENT PERIOD BUDGET	VARIANCE	YEAR TO ACTUAL	DATE BALANCE BUDGET	VARIANCE
, 410 DEST 1011	N FOR NATINAL POLICY FORUM	365.000	9	(365,000)	665,000	0	(665,000)

1 DIV TOTAL FOR AFFILIATES

REDACTED

GENERAL 4/94 /

%/02/1994 ERICO 4 THRU 4 Y NY 2

#### RNSEC GENERAL LEDGER ACTIVITY APRIL 29, 1994

PAGE 16

•	/L NUMBER	DATE	DESCRIPTION	ENTRY	PERIOD	SOURCE	REFERENCE	POST	DEBIT	CRED.
	1		AFFILIATES							
	1 410		NATINAL POLICY FORUM							
	1 410 1169		LOAN						665.000.00	
		05/02/1994	NATIONAL POLICY FORUM	3301	4	AP	NAT350	1	25,000.00	
ŧ		05/02/1994	NATIONAL POLICY FORUM	3302	4	AP	NAT350	1	115,000.00	
: -		05/02/1994	NATIONAL POLICY FORUM	3303	4	AP	NAT350	1	25,000.00	
Ę		05/02/1994	NATIONAL POLICY FORUM	3304	4	AP	NAT350	1	10.000.00	
j :		05/02/1994	NATIONAL POLICY FORUM	3305	4	AP	NAT350	1	15.000.00	
1		04/30/1994	CORRECT GL	3336	4	Ml		1	90,000.00	
			ENDING BALANCE PERIOD 4						945,000.00	
į	1 410 5600		IN HOUSE PRINTING						.00	
			ENDING BALANCE PERIOD 4						.00	
	1 410 5920		MAILING COSTS						.00	
			ENDING BALANCE PERIOD 4						.00	
	1 410 6360		POSTAGE						.90	
			ENDING RALANCE PERIOD 4						.00	
			DEPARTMENT 410 TOTAL ACTIVITY						280.000.00	

THUE THE THUS TO

5/02/94 ERTOD 4 C N 2

#### RNSEC BUOGET PERFORMANCE REPORT APRIL 29, 1994

PAGE 5

IV DEPT ACCT	DESCRIPTION	α	RRENT PERIOD	)	YEAR TO DATE BALANCE		
		ACTUAL	BUDGET	VARIANCE	ACTUAL	PUDGET	VARIANCE
1 410 DEPT TOTAL	FOR NATINAL POLICY FORUM	280,000	0	(280,000)	945,000	9	(945,000)

1 DIV TOTAL FOR AFFILIATES



PAGE 18

6/01/1994 FRIOD 5 THRU 5 OMPNNY 2

#### RNSEC GENERAL LEDGER ACTIVITY MAY 31, 1994

4									
/L NUMBER	DATE	DESCRIPTION	ENTRY	PERIOO	SOURCE	REFERENCE	POST	DEBIT	CREDIT
1		AFFILIATES							
1 410		NATINAL POLICY FORUM							
1 410 1169		LOAN						945,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3424	5	AP	NAT350	1	100,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3425	5	AP	NAT350	1	65,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3426	5	AP	NAT350	1	45,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3427	5	AP	NAT350	1	120,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3428	5	AP	NAT350	1	50,000.00	
.aia .a:	06/01/1994	NATIONAL POLICY FORUM	3429	5	AP	NAT350	1	75,000.00	
of the state of th		ENDING BALANCE PERIOD 5						1,400,000.00	
₽1 ≈1 410 5500		IN HOUSE PRINTING						.00	
derived three		ENDING BALANCE PERIOD 5						.00	
1 410 5920		MAILING COSTS						.00	
Marian III		ENDING BALANCE PERIOD 5						.00	
<b>葦 ι 410 6360</b> 口		POSTAGE						.00	
<u>.</u>		ENDING BALANCE PERIOD 5						.00	
		DEPARTMENT 410 TOTAL ACTIVITY						455,000.00	.0

RB 013639

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BUDGET PERFORMANCE 5/94

06/01/94 PERIOD 5 COMPANY 2

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III IV IV

#### RNSEC BUDGET PERFORMANCE REPORT MAY 31, 1994

PAGE 6

DIV DEPT ACCT	DESCRIPTION		CURRENT PERIOD		YEAR TO DATE BALANCE			
		ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
11 410 DEPT TOTA	L FOR NATINAL POLICY FORUM	455,000	0	(455,000)	1,400,000	Ø	(1,400,000	

11 DIV TOTAL FOR AFFILIATES  $\frac{1}{2\pi^2}$ 

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# RNSEC GENERAL LEDGER ACTIVITY JUNE 30, 1994

PARE 11

ş∦ ⊷⊷ Eŭ	DATE	DESCRIPTION:	ENTRY	PERIOD	SOURCE	REFERENCE	POGT	05111	JMT [14
		AFFILIATES							
410		NATINAL POLICY FORUM							
a10 1159	05/30/1994 05/30/1994 05/30/1994	NATIONAL POLICY FORUM NATIONAL POLICY FORUM	3526 3527 3528 3529	6 6 6	др Др Др	NAT350 NAT350 NAT350 NAT350	1 1 1	2,400,000,00 25,000,00 140,000,00 50,000,00 50,000,00	
Markette Markette		IN HOUSE PRINTING ENDING BALANCE PERIOD 6 MAILING COSTS ENDING BALANCE PERIOD G POSTAGE ENDING BALANCE PERIOD 6						.00 .00 .00 .00 .00	
		CERRENT 410 TOTAL ACTIVITY						୬୬୬ <b>, ଉବର, ଉ</b> ଜ	ماريا .



1/28/1994 RIOD 11 THRU 11 MPONY 2

RNSEC GENERAL LEDGER ACTIVITY NOVEMBER 28, 1994 PAGE 21

	L NU	MBER	DATE	DESCRIPTION	ENTRY	PERIOD SOURCE	REFERENCE	POST	DEBIT	CREDIT
٤				AFFILIATES						
ι	410			NATINAL POLICY FORUM					·	
1	410	1169		LOAN ENDING BALANCE PERIOD 11					285,000.00 285,000.00	
j	410	5600		In House Printing Ending Balance Period 11					.00 .80	
Tall diese w	410	5920		MAILING COSTS ENDING BALANCE PERIOD 11				~	.99	
	410	6360		POSTAGE ENDING BALANCE PERIOD 11					.99 .98	
₫				DEPARTMENT 410 TOTAL ACTIVITY					.00	.00
Ü		•								



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# PNSEC GENERAL LEOGER ACTIVITY NOVEMBER 30, 1994

PAGE 21

. (	NUMBER	DATE	DESCRIPTION	ENTRY	PERIOD SOURCE	REFERENCE	POST	0EBIT	CREDIT
:			AFFILIATES						
l ·	410		NATINAL POLICY FORUM						
ι.	410 1169		LOAN ENDING BALANCE PERIOD 11					285 <b>,000.00</b> 285 <b>,000</b> .00	
	41 <b>0</b> 5600		IN HOUSE PRINTING ENDING BALANCE PERIOD 11					.00 .00	
ಕಿರುತ್ತ	410 5920		MAILING COSTS ENDING BALANCE PERIOD 11					.00 .00	
[]. ()	410 6360		POSTAGE ENDING BALANCE PERIOD 11					.00 .00	
j. E			DEPARTMENT 410 TOTAL ACTIVITY					.00	.00
جبر المارات المارات									



/01/94 <100 11 mp 2

#### RNSEC BUDGET PERFORMANCE REPORT NOVEMBER 30, 1994

PAGE 7

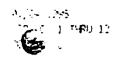
/ DEPT ACCT DESCRIPTION	CURRENT PERIOD			YEAR TO DATE BALANCE			
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BLOGET	VARIANCE	
410 DEPT TOTAL FOR NATINAL POLICY FORUM	0	0	0	285,000	0	(285,000)	

DIV TOTAL FOR AFFILIATES

REDACTED

1/04/1995 ER100 12 THRU 12 LMP\*\*\*Y 2 RNSEC GENERAL LEDGER ACTIVITY DECEMBER 31, 1994 PAGE 20

/	L NUM	1BER	DATE	DESCRIPTION	ENTRY	PERIOD SOURCE	REFERENCE	POST	DEBIT	CREDIT
1				AFFILIATES						
ı	410			NATINAL POLICY FORUM						
11	410	1169		LOAN ENDING BALANCE PERIOD 12					285 <b>,000.00</b> 285 <b>,000.00</b>	
Û	. 410	5600		IN HOUSE PRINTING ENDING BALANCE PERIOD 12					.00 .00	
M CJ M	410	5920		MAILING COSTS ENDING BALANCE PERIOD 12					.00 .00	
'n	410	6360		POSTAGE ENDING BALANCE PERIOD 12					.00 .00	
14. II				DEPARTMENT 410 TOTAL ACTIVITY					.00	.04
i Cl										



#### PAMES GENERA JEGOSP MATCVITY GEGEMBER 30, 1994

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्र. ४ ल्ल <del>ु</del> हरू	(AT)	0530818110M	ENTRY	PER (00	300905	ग्रुग <b>्यहाक्ष</b> ्ट्र	2051	08511	78 12 1
11		AFFILIATES							
		nei ternica							
11 -12		NATINAL POLICY FORUM							
11 408 1169		LOAN						.00	
	02/01/1994	REPUBLICAN NATIONAL COMMITT	3904	1	дР	F140001	1	161,531.44	
	02/01/1994	NATIONAL POLICY FORUM	3005	i	AP	NAT350	1	125,000.00	
	02/01/1994	NATIONAL POLICY FORUM	3006	1	AP	NAT350	1	65,000.00	
	01/31/1994	CORRECT JE	3029	1	MI		1		161,531.
And the second s		ENDING BALANCE PERIOD 1						130,000.00	
vi	02/28/1994	NATIONAL POLICY FORUM	3064	2	AP	NAT350	1	80,000.00	
* : *	02/28/1994	NATIONAL POLICY FORUM	3085	2	AP	NAT350	1	30,000.00	
		ENDING BALANCE PERIOD 2						300,000.00	
erry Girls	04/04/1994	NATIONAL POLICY FORUM	3227	3	AP	NAT350	1	<i>7</i> 5,000.00	
± 1 . ∢₽	04/04/1994	NATIONAL POLICY FORUM	3228	3	AP	NAT350	1	55 <b>,000</b> .00	
	04/04/1994	NATIONAL POLICY FORUM	3229	3	AP	MAT350	1	203,000.00	
<b>a</b>	04/04/1994	NATIONAL POLICY FORUM	3230	3	AP	NAT350	1	:5 <b>,000.00</b>	
		ENDING BALANCE PERIOD 3						665,000.00	
= <b>4</b>	<b>0</b> 5/02/1994	NATIONAL POLICY FORUM	3301	4	AP	14AT350	1	25,000.00	
2 _	05/02/1994	NATIONAL POLICY FORUM	3302	4	AP	NAT350	1	115,000.00	
1	05/02/1994	NATIONAL POLICY FORUM	3303	4	AP	03ETAI	1	25,000.00	
	95/02/1994	NATIONAL POLICY FORUM	3304	4	AP	NAT350	1	10,000.00	
-1 <del>-</del>	05/02/1994	NATIONAL POLICY FORUM	3305	4	AP	NAT :50	1	15,000.00	
	04/30/1994	CORRECT GL	3336	4	M1		1	90,000.00	
		ENDING RALANCE PERIOD 4						945,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3424	5	AP	NAT350	1	100,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3425	5	AP	14AT350	1	∂5 <b>,000.00</b>	
	06/01/1994	NATIONAL POLICY FORUM	3426		AP	NAT350	1	45,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3427		AP	NAT350	1	120,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3428		AP	NAT350	1	50,000.00	
	06/01/1994	NATIONAL POLICY FORUM	3429	5	AP	NAT350	1	75,000.00	
		ENDING BALANCE PERIOD 5						1,400,000.00	
	06/30/1994	NATIONAL POLICY FORUM	3526	6	AP	NAT350	1	85,000.00	
	06/30/1994		3527		AP	NAT350	1	140,000.00	
	06/30/1994	NATIONAL POLICY FORUM	3528		AP	NAT350	1	90,000.00	
	06/30/1994	NATIONAL POLICY FORUM	3529	6	AP	112T350	1	50,000.00	
		ENDING BALANCE PERIOD 6		_	_			1,755,000.00	
	<b>0</b> 7/29/1994		3654	7	AP	NAT350	1	70,000.00	
		ENDING BALANCE PERIOD 7		_				1,825,000.00	
	08/31/19 <del>9</del> 4		3790	8	AP	NAT350	1	60,000.00	
		ENDING BALANCE PERIOD 8						1,855,000.00	
		ENDING BALANCE PERIOD -9						1,885,000.00	
	10/31/1994		4412	10	M1		1		1,600,000.
		ENDING BALANCE PERIOD 10						285,000.00	
		ENDING BALANCE PERIOD 11						285,000.00	
$\circ$		ENDING BALANCE PERIOD 12						285,000.00	
11 414 5600		IN LINES COLUTING						.00	
11 410 5600		IN HOUSE PRINTING						.00	
		ENDING BALANCE PERIOD 1						.00	

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TOTAL PREPAID

**BUG** 

0032 NAT350 NATIONAL POLICY FORUM

071494 07/14/94 70.000.00

70,000.00

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TOTAL FOR BATCH 1

TOTAL FOR BATCH 2

TOTAL FOR BATCH 3

TOTAL FOR BATCH 4

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REDACTED R.N.S.E.C. 97/29/1994 Check Register Prepaid Checks NET CHECK INVOICE DUE INVOICE GROSS VENDOR VENDOR PAID AMOUNT DEDUCTIONS STAC DATE NO No. F CK1 ۶ 70,000.00 .00 70,000.00 \* NAT350 NATIONAL PILICY FORUM 006954 70.000.00 07/14/94 07/14/94 071494 70,000.00

Prepaid Totals

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Page



## Republican National Committee

Comptroller

Jay C. Banning
Director of Administration

## REDACTED

November 2, 1993

MEMORANDUM FOR SCOTT REED

FROM JAY C. BANNING

RE EXPENDITURES

State Party

Polling

Coordinated Federal Expenditures -

Candidates (State & Federal)
Federal

Governor's Races

# **REDACTED**

State Candidates

Balance

# REDACTED

### Communications

### Summary:

NPF- Loan <250,000> Survey <395,800>

Total



## Republican National Committee

Jay C. Banning Director of Administration Comptroller

# REDACTED

525+ 30 153 November 2, 1993

MEMORANDUM FOR SCOTT REED

FROM JAY C. BANNING

RE EXPENDITURES

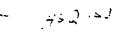
State Party

**Polling** 

Coordinated Federal Expenditures

Candidates (State & Federal)

Governor's Races



# **REDACTED**

State Candidates

Balance

## REDACTED

### Communications

### Summary:

NPF- Loan <400,000 くえちゃ,000 > Survey <382,420 くろうらい

Total



### Republican National Committee

# REDACTED

Jay C. Banning
Director of Administration
Comptroller

October 1, 1993

MEMORANDUM FOR SCOTT REED

FROM JAY C. BANNING

RE EXPENDITURES

State Party

**Polling** 

Coordinated Federal Expenditures -

Candidates (State & Federal)

Governor's Races

Total

# REDACTED

State Candidates

Balance

#### Communications

#### Summary:

NPF- Loan <400,000> Survey <382,420>

Total



#### Republican National Committee

Comptroller

Jay C. Banning
Director of Administration



September 2, 1993

State Party	Polling	
RE EXPENDITURES		
FROM JAY C. BANNING		
MEMORANDUM FOR SCOTT REED		
	- · · · · · · · · · · · · · · · · · · ·	_

Coordinated Federal Expenditures -

Candidates (State & Federal)

Total



#### State Candidates

Balance

Communications

#### Summary:

NPF Survey <300,000> <382,420>

Total



IV. Co-Chairman's Report

### ANY QUESTIONS?

V. Campaign Operations

7



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RB 013934

2

ANY QUESTIONS?

VI. Finance

ANY QUESTIONS?

ANY QUESTIONS?

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ANY QUESTIONS?

VII. Communications

### ANY QUESTIONS?

VIII. Strategic Planning and Congressional Affairs

### ANY QUESTIONS?

IX. Republican Governors Association

#### ANY QUESTIONS?

X. Computer Services -

#### **ANY QUESTIONS?**

#### XI. National Policy Forum

- A. Held many issue Mega-Conferences
- B. Paid back RNC over \$2 Million during 1993-1994
- C. NPF still owes RNC about 500K which they will pay back this year.
- D. Publish Agenda Probe for comment.

#### ANY QUESTIONS?

#### XII. Other

# • REDACTED

Introduce Chuck and Don for Presentation

#### EXECUTIVE COUNCIL AND BUDGET COMMITTEE MEETING

#### Thursday, January 17, 1996

- I. Introduction -
  - \*\* Call on TBD to give invocation and ask to take a silent role
  - A. Welcome
  - B. Budget Battle
  - C. Message/End Game

#### **ANY QUESTIONS?**

- II. 1996 Republican National Convention -
- III. Administration

#### IV. Co-Chairman's Report

## REDACTED

ANY QUESTIONS?

V. Campaign Operations

# REDACTED



ANY QUESTIONS?

VII. Communications

7





VIII. Strategic Planning and Congressional Affairs



IX. Republican Governors Association

## ANY QUESTIONS?

X. Computer Services -



#### XI. Legal -

#### XII. National Policy Forum

- A. Held many issue Mega-Conferences; Good Polling; Transition Project
- B. Paid back RNC over \$2 Million during 1993-1994; back owing about 750K
- C. Publish Agenda for America in early March Probe for comment.

#### ANY QUESTIONS?

XIII. Other

# EXECUTIVE COUNCIL REDACTED AND BUDGET COMMITTEE

#### Thursday, July 13, 1995

**MEETING** 

- I. Introduction -
  - \*\* Call on Basil Battaglia to give invocation and ask Nelda Barton Collings to take a silent role
  - A. Welcome
  - B. <u>Budget Battle</u> Success with House/Senate Budget Resolution
  - C. Medicare
  - D. Genuine Welfare Reform hang ups
  - E. Message

#### ANY QUESTIONS?

II. 1996 Republican National Convention

III. Administration

#### EXECUTIVE COUNCIL AND BUDGET COMMITTEE MEETING

Wednesday October 18, 1995

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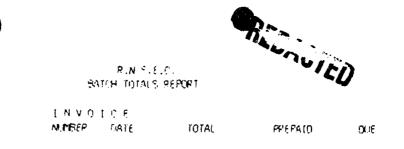
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## XII. National Policy Forum

- A. Held many issue Mega-Conferences; Good Polling; Transition Project
- B. Paid back RNC over \$2 Million during 1993-1994; back owing about 750K
- C. Publish Agenda Probe for comment.

ANY QUESTIONS?

Introduce Curt Anderson for Presentation



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> 1. ı

> > TOTAL FOR BATCH 1

TOTAL FOR BATCH 2

## MINUTES OF THE OCTOBER 18, 1993 MEETING OF THE CHAIRMAN'S EXECUTIVE COUNCIL/BUDGET COMMITTEE

#### **DALLAS, TEXAS**

RNC Chairman Haley Barbour called the meeting of the Chairman's Executive Council/Budget Committee to order at 10:05 a.m. A quorum was not present.

A report that the Finance Division has raised 135% of our goal in the first three quarters, although there was a drop-off in the third quarter;

Discussion then turned to the National Policy Forum. Ron Carlson (WA) complimented the Chairman on the issues survey. Chairman Barbour noted that the RNC has loaned the



Forum \$400,000, of which \$ 150,000 has already been repaid. The Forum has \$2 million in pledges.

Returning to the National Policy Forum, he noted that the 805,000 person survey the RNC was conducting in support of the Forum was the largest public policy research project in the history of the United States. The Forum has named 14 policy councils, and is reaching out for co-chairmen. Its first policy forum is scheduled for November 15 in Orlando, with a focus on safe neighborhoods. As many as 100 policy forums will be held in the next year. The Chairman noted that the Rule 29 prohibition on RNC pre-primary financial support to candidates does not apply to the Republican Governors Association, which raises its own funds and is intended to support incumbent Republican governors.

There being no further business, the meeting was adjourned.

REDACTED

#### LAW OFFICES OF RICHARD RICHARDS

2605 WASHINGTON BLVD SUITE 300 OGDEN, UT 84401 PHONE: (801) 399-9910 FAX: (801) 399-9954

N THOMAS STEVENSON MEMBER
LT 4M AND IDAMO BARS

RICHARD BICHARDS MEMBER DC AND UTAN BARS 1025 THOMAS JEFFERSON ST., NW SUITE 10S WASHINGTON, DC 2000? PHONE: (202) 342-9610 FAX: (202) 342-0650

> OF COUNSEL BENTON L BECKER CORAL GABLES FL

February 21, 1997

Chairman Jim Nicholson Republican National Committee 310 First Street, S.E. Washington, DC 20003

Dear Chairman Nicholson:

CC: Holy Barlow Holy - Per on Sesemmen V:

It was good to meet with you last week and talk about the Republican National Committee. I have had a soft spot in my heart for the Committee for a long time. I served as a member of the Committee for the first time in 1965 through 1968, then went to work for the National Committee in 1968, 1969 and early 1970. In 1975 and 1976 I was a member again by virtue of my State Chairmanship in Utah and then of course, served as National Chairman in 1981-1983. I think I understand the problems a Chairman faces; however, yours are somewhat unique in that there is a strong Democrat President, you are saddled with some indebtedness, and the members of Congress have been spoiled by the RNC. You have a difficult job ahead of you. Nonetheless, your background, experience and know-how should put you in good stead and I have confidence that you will be a fine Chairman. Let me simply say that if there is any way I can be of help to you, please let me know — I would be more than happy to be of service.

I think it is important that you send a letter to Mr. Ambrous Young in Hong Kong at 24 Manderly Garden, #48 Deep Water Bay Road, Hong Kong. Ambrous has been very helpful to the Party over the years. He sponsored the Republicans Abroad reception several years including during one National Convention and at the inaugural of Ronald Reagan. He has been a \$100,000 contributor on more than one occasion and during this last year, as you know, he guaranteed the loan of the National Republican Policy Forum at a loss to him in the sum of \$750,000.

I would suggest that you simply write to Ambrous, let him know that you know of his great contributions in the past and particularly, the assistance he gave in 1994 that gave rise to winning control of the House of Representatives and the Senate along with anything else you would like to say. As a result of his contribution, he did have a trip to Washington, met personally with Speaker Gingrich, Senator Dole, Chairman Barbour and many other Senators and Representatives. However, he needs a new "pat on the back" and I think it would be most helpful and beneficial to you if you would make the gesture.

Thank you again for meeting with me and for your assistance in this regard. If you have any questions regarding this and any potential problems that may arise, I suggest you talk to the former General Counsel Dave Norcross.

Best personal regards,

Richard Richards

#### EXECUTIVE COUNCIL AND BUDGET COMMITTEE MEETING

#### Thursday, July 13, 1995

- I. Introduction -
- \*\* Call on Basil Battaglia to give invocation and ask Nelda Barton Collings to take a silent role
  - A. Welcome
  - B. Budget Battle Success with House/Senate Budget Resolution
  - C. Medicare
  - D. Genuine Welfare Reform hang ups
  - E. Message

#### ANY QUESTIONS?

- II. 1996 Republican National Convention
- III. Administration

\*\* Ask Laird Stabler, Chairman, Budget Committee, to

remark

## ANY QUESTIONS?

- IV. Co-Chairman's Report
  - \*\* Ask Evelyn to give the Co-Chairman's report

ANY QUESTIONS?

V. Campaign Operations

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ANY QUESTIONS?

VI. Finance

ANY QUESTIONS?

ANY QUESTIONS?

ANY QUESTIONS?

ANY QUESTIONS?

VII.

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ANY QUESTIONS?

ANY QUESTIONS?

ANY QUESTIONS?

ANY QUESTIONS?

VIII. Strategic Planning and Congressional Affairs

## ANY QUESTIONS?

IX. Republican Governors Association

## ANY QUESTIONS?

REDACTED

X.

## ANY QUESTIONS?

- XI. National Policy Forum
  - A. Held many issue Mega-Conferences
  - B. Paid back RNC over \$2 Million during 1993-1994
  - C. NPF still owes RNC about 500K which they will pay back this year.
  - D. Publish Agenda Probe for comment.

## ANY QUESTIONS?

XII.



## MINUTES OF THE REPUBLICAN NATIONAL COMMITTEE CHAIRMAN'S EXECUTIVE COUNCIL/BUDGET COMMITTEE MEETING

#### LAS VEGAS, NEVADA OCTOBER 18, 1995

Republican National Committee ("RNC") Chairman Haley Barbour called the joint meeting of the Executive Council and Budget Committee to order at 12:15 p.m. Jan Larimer. National Committeewoman for Wyoming, took silent roll call. A quorum was present.

Chairman Barbour called upon Alec Poitevint. National Committeeman for Georgia. to present the invocation.

#### Introduction and General Overview

Chairman Barbour welcomed the members of the Executive Council and Budget Committees.

#### 1996 Republican National Convention

Chairman Barbour announced the Committee on Arrangements ("COA") for the 1996 Republican National Convention would meet in San Diego later in the month, from October 31 through November 2, 1995.

#### **Administration**

## Co-Chairman's Report

Chairman Barbour then introduced Evelyn McPhail, the RNC Co-Chairman. to give her report.

The Co-Chairman also praised the efforts and dedication of the RNC staff.

#### Budget Committee Report

Chairman Barbour called upon Laird Stabler, National Committeeman for Delaware and Chairman of the Budget Committee, to give the Budget Report.

#### Political Division

Chairman Barbour announced Curt Anderson, Political Director of the RNC, will give a presentation at the close of the Chairman's remarks.

## **Finance**

The Chairman then reported on fundraising efforts and results by category:

• Small Donor Fundraising (not including prospecting):

Major Donors:

National Finance Committee/Presidential Trust

## Communications

• Press Office

Broadcast

i.

Research

• Publications

## Strategic Planning and Congressional Affairs

Budget/Medicare Battle

• Battleground 1996

#### Republican Governors Association

• RGA Policy Functions

• Fundraising

Computer Services

• 1995

• 1995 to 1996 Transition

• The Campaign of 1996

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#### National Policy Forum

Chairman Barbour reported the National Policy Forum ("NPF") has held several issue mega-conferences, and have had good polling results.

The Chairman stated NPF has paid back the RNC over \$2 million during 1993 and 1994. NPF still roughly owes the RNC \$750,000.

#### Miscellaneous Announcements

#### Campaign Operations

• 1995 Elections in Kentucky, Mississippi. Louisiana, Virginia and New Jersey.

• Special Elections and Switchers

- The Health of Our State Party Organizations
- Congressional Overview
- 1996 Presidential Election Cycle

#### Adjournment

There being no new business before the committees, Chairman Barbour adjourned the meeting at 3:15 p.m.



### MINUTES OF THE REPUBLICAN NATIONAL COMMITTECHAIRMAN'S EXECUTIVE COUNCIL/BUDGET COMMITTEE MEETING

### PHILADELPHIA, PENNSYLVANIA JULY 13, 1995

Republican National Committee ("RNC") Chairman Haley Barbour called the joint meeting of the Executive Council and Budget Committee to order at 10:00 a.m. A quorum was present.

Chairman Barbour called upon Basil Battaglia, Chairman of the Delaware Republicn State Committee, to present the invocation.

#### Introduction and General Overview

- A. Welcome
- B. <u>Budget Battle</u> Success with House/Senate Budget Resolution
- C. Medicare
- D. Genuine Welfare Reform hang ups
- E. Message

#### ANY QUESTIONS?

- II. 1996 Republican National Convention
- III. Administration

#### ANY QUESTIONS?

IV. Co-Chairman's Report

ANY QUESTIONS?

V. Campaign Operations

RB 013947

ANY QUESTIONS?

VI. Finance

ANY QUESTIONS?

ANY QUESTIONS?

ANY QUESTIONS?

#### ANY QUESTIONS?

### REDACTED

VII. Communications

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ANY QUESTIONS?

ANY QUESTIONS?

RB 013950

ANY QUESTIONS?

ANY QUESTIONS?

VIII. Strategic Planning and Congressional Affairs

ANY QUESTIONS?

IX. Republican Governors Association

#### ANY QUESTIONS?

X. Computer Services -

#### ANY QUESTIONS?

#### XI. National Policy Forum

- A. Held many issue Mega-Conferences
- B. Paid back RNC over \$2 Million during 1993-1994
- C. NPF still owes RNC about 500K which they will pay back this year.
- D. Publish Agenda Probe for comment.

ANY QUESTIONS?

XII. Other

Introduce Chuck and Don for Presentation



### MINUTES OF THE REPUBLICAN NATIONAL COMMITTEE CHAIRMAN'S EXECUTIVE COUNCIL/BUDGET COMMITTEE MEETING

#### BAL HARBOUR, FLORIDA APRIL 27, 1995

Republican National Committee ("RNC") Chairman Haley Barbour called the joint meeting of the Executive Council and Budget Committee to order at 12:15 p.m. A quorum was present.

Introduction and General Overview

#### National Policy Forum

The Chairman reported that the NPF had repaid the RNC over \$2 Million during 1993-1994 and plans to pay back the outstanding balance of about \$500,000 this year.

Miscellaneous Announcements

Adjournment



### MINUTES OF THE REPUBLICAN NATIONAL COMMITTEE CHAIRMAN'S EXECUTIVE COUNCIL/BUDGET COMMITTEE MEETING

### PHILADELPHIA, PENNSYLVANIA JULY 13, 1995

Republican National Committee ("RNC") Chairman Haley Barbour called the joint meeting of the Executive Council and Budget Committee to order at 10:15 AM. A quorum was present.

Chairman Barbour called upon Basil Battaglia, Chairman of the Delaware Republican State Committee, to present the invocation.

Introduction and General Overview

Committee on Arrangements Report



Administration

Co-Chairman's Report

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**Political Division** 

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RB 012073

Finance Division

Communications Division





Strategic Planning and Congressional Affairs

Republican Governors Association



#### Computer Services

#### National Policy Forum

Chairman Barbour stated that NPF is publishing the "Agenda for America" under a norisk publication agreement. NPF also hosted several issue Mega-Conferences.

From a financial standpoint, NPF repaid the RNC over \$2 million during 1993-1994. NPF still owes the RNC about \$500,000, which they plan to pay back this year.

#### Miscellaneous Announcements

#### Final Presentations

#### Adjournment

There being no new business before the committees, Chairman Barbour adjourned the meeting at 2:10 PM.

**REDACTED** 

# MINUTES OF THE OCTOBER 18, 1993 MEETING OF THE CHAIRMAN'S EXECUTIVE COUNCIL/BUDGET COMMITTEE DALLAS, TEXAS

RNC Chairman Haley Barbour called the meeting of the Chairman's Executive Council/Budget Committee to order at 10:05 a.m. A quorum was not present.



Discussion then turned to the National Policy Forum. Ron Carlson (WA) complimented the Chairman on the issues survey. Chairman Barbour noted that the RNC has loaned the Forum \$400,000, of which \$150,000 has already been repaid. The Forum has \$2 million in pledges.

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There being no further business, the meeting was adjourned.

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#### LAW OFFICES OF RICHARDS

2605 WASHINGTON BLVD SUITE 300 **OGDEN, UT 84401** PHONE: (801) 399-9910 FAX: (801) 399-9954

H THOMAS STEVENSON MEMBER. CTAH AND IDAHO BARS

RICHARD BICHARDS

1025 THOMAS JEFFERSON ST., NW SUITE 105 WASHINGTON, DC 20007 PHONE: (202) 342-9610 FAX: (202) 342-0650

OF COUNSEL BENTON L. BECKER CORAL GABLES, FL

February 21, 1997

Chairman Jim Nicholson Republican National Committee 310 First Street, S.E. Washington, DC 20003

Dear Chairman Nicholson:

CC. Holy Barkon Holy-Per An Assummen It was good to meet with you last week and talk about the Republican National Committee. I have had a soft spot in my heart for the Committee for a long time. I served as a member of the Committee for the first time in 1965 through 1968, then went to work for the National Committee in 1968, 1969 and early 1970. In 1975 and 1976 I was a member again by virtue of my State Chairmanship in Utah and then of course, served as National Chairman in 1981-1983. I think I understand the problems a Chairman faces; however, yours are somewhat unique in that there is a strong Democrat President, you are saddled with some indebtedness, and the members of Congress have been spoiled by the RNC. You have a difficult job ahead of you. Nonetheless, your background, experience and know-how should put you in good stead and I have confidence that you will be a fine Chairman. Let me simply say that if there is any way I

I think it is important that you send a letter to Mr. Ambrous Young in Hong Kong at 24 Manderly Garden, #48 Deep Water Bay Road, Hong Kong. Ambrous has been very helpful to the Party over the years. He sponsored the Republicans Abroad reception several years including during one National Convention and at the inaugural of Ronald Reagan. He has been a \$100,000 contributor on more than one occasion and during this last year, as you know, he guaranteed the loan of the National Republican Policy Forum at a loss to him in the sum of \$750,000.

can be of help to you, please let me know - I would be more than happy to be of service.

I would suggest that you simply write to Ambrous, let him know that you know of his great contributions in the past and particularly, the assistance he gave in 1994 that gave rise to winning control of the House of Representatives and the Senate along with anything else you would like to say. As a result of his contribution, he did have a trip to Washington, met personally with Speaker Gingrich. Senator Dole, Chairman Barbour and many other Senators and Representatives. However, he needs a new "pat on the back" and I think it would be most helpful and beneficial to you if you would make the gesture.

Thank you again for meeting with me and for your assistance in this regard. If you have any questions regarding this and any potential problems that may arise, I suggest you talk to the former General Counsel Dave Norcross.

Best personal regards,

Richard Richards

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### LAW OFFICES OF RICHARD RICHARDS

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H THOMAS STEVENSON MEMBER UTAH AND IDAHO BARS RICHARD RICHARDS MEMBER DC AND LTAIN BARS 1025 THOMAS JEFFERSON ST., NW SUITE 105 WASHINGTON, DC 20007 PHONE: (202) 342-9-10 FAN: (202) 342-9-40

> OF COUNSEL BENTON L BECKER CORAL GABLES FL

September 17, 1996

The Honorable Haley Barbour Chairman Republican National Committee 310 First Street, S.E. Washington, DC 20003

Dear Mr. Chairman:

Congratulations on a successful convention. I was there but did not make it a point to see you because I know you are under a great deal of pressure during the convention time. I have attempted to contact John Bolton on several occasions but we were never able to communicate.

I have recently heard from Mr. Young in Hong Kong and needless to say, he is somewhat distressed about the non-payment by the Forum. He has advised us that you have stated you were led by me to believe that payment was not necessary. The bank has subsequently given us notice that they are now going to claim the entire debt in default and utilize our security to pay it in full.

The following is my understanding of exactly what has transpired in this whole transaction:

Just prior to the elections of 1994, I was asked by Fred Volcansek to help facilitate a loan in excess of \$2 million to assist you in replacing hard money at the Forum with soft money so that the hard dollars could be used to help pick up 60 targeted House seats.

As a result of Fred's request, I contacted Mr. Ambrous Young and asked him if he was interested in that kind of assistance for the Party. You and I then had several discussions concerning a loan guarantee by Mr. Young.

Funds were transferred from Hong Kong to Young Brother USA, a Florida corporation of which I am the President. Shortly after the loan was made, you journeyed to Hong Kong and approached Mr. Young for the first time about the question of forgiveness of the loan. Mr. Young called me and told me of the discussion and

informed me that he wanted to be as helpful to you as he could and he would take the request of forgiveness under advisement.

Mr. Young began discussions with you about a trip to China. One was scheduled, then cancelled, and a second trip scheduled in which you, Mr. Young and I were all to go to China for the purpose of seeing if we could facilitate some business in China that Mr. Young had in mind. It was during those discussions that the question of forgiveness became seriously considered and Mr. Young indicated to both you and me, and you and I also discussed, the possibility of forgiveness if Mr. Young could get some business opportunities that would justify forgiveness of such a large indebtedness. Forgiveness was always contingent upon Mr. Young getting something in return that would justify this kind of a generous gift.

As the payments became due, you then requested forgiveness of individual payments, the first of which Mr. Young refused, but agreed to skip the payment, pay the interest, and put the payment on the back side of the loan, which he did.

As further discussions ensued, you and I spoke again at least a couple of times in which I advised you that Mr. Young still wanted to work something out with you that could result in forgiveness, but he had to have some economically sound reason for doing so; therefore, the quarterly payments should be made. That did not negate the forgiveness of the loan if things could still be worked out.

During our last personal discussion, I advised you that Mr. Young could not forgive the loan for two reasons. First, he did not want to give up a couple million dollars, and second, he was afraid of adverse publicity for himself, his American company and the Forum. During those discussions you made the statement to me in words to the effect, "I will not spend hard dollars to pay off this loan." I responded with words to the effect, "We cannot forgive it, therefore, if you are not going to pay it, you'll simply have to default. We would be better off with you defaulting than us forgiving." I did not say, because I did not have authority to say, "Go ahead and default and we will do nothing." In essence that would be our way of forgiving the loan. I think I did say I doubted Mr. Young would sue you in the event of default, but Mr. Young did not say that, and did not give me authorization to say we wouldn't sue and therefore, go ahead and default and we'll simply walk away.

There cannot be any dispute that this was a loan. Mr. Young made it in good faith to assist you in capturing some targeted Congressional seats. You promised in writing to repay the Note and that if necessary, you would go before the Budget Committee and ask for authorization to borrow money to do so.

There is no question that it was the intent of Mr. Young to forgive all or part of the Note if he could make economic sense of doing so, but he would have to be the judge of that. I could not; neither could you. In our last discussions, Mr. Young was still trying to make some economic sense out of your trip so that he could be generous with you. Mr. Young has been generous with the Republican Party for several years and would like to continue to do so. He does not want to have unpleasantness between himself and you, as Chairman, and/or the Republican National Committee, but he simply cannot justify writing off a couple million dollars at this stage.

As a result, he has referred this matter back to Mr. Benton Becker, who has acted as his Counsel throughout in the preparation of the agreement, the Promissory Note, etc. I believe it would be most unfortunate if this matter results in bitterness between Mr. Young and you or the Party, and particularly, if there is litigation involved which would obviously be embarrassing to everyone concerned.

I would suggest that something be done by the Forum immediately to avoid taking all of Mr. Young's security at this stage.

I don't know what more can be said. I think I have honestly and accurately stated the situation, but in the final analysis, although there were numerous discussions and it was the intent of Mr. Young to be forgiving of all or part of the obligation, the conditions upon which his forgiveness were based have not come to pass. Therefore, he cannot justify this kind of generosity; particularly, when the monies are not his, but corporate monies that he will personally be responsible to replace.

Please call me. I believe we can still resolve this matter without animosity -- it can be a win for both sides.

Best negards,

Richard Richards

# MINUTES OF THE REPUBLICAN NATIONAL COMMITTEE CHAIRMAN'S EXECUTIVE COUNCIL/BUDGET COMMITTEE MEETING

### October 18, 1995 Las Vegas, Nevada

Republican National Committee (RNC) Chairman Haley Barbour called the joint meeting of the Executive Council and Budget Committee to order at 12:15 p.m. Jan Larimer, National Committeewoman for Wyoming, took silent roll call. A quorum was present.

Chairman Barbour called upon Alec Poitevint, National Committeeman for Georgia, for the invocation.

#### Introduction and General Overview

Chairman Barbour spoke briefly on the budget battle in Congress, genuine welfare reform and the Medicare and Medicaid debate. He also emphasized the new Republican message, and budget strategy.

1996 Republican National Convention
Chairman Barbour announced that the Committee on Arrangements for the 1996
Republican National Convention would meet in San Diego October 31 through
November 2, 1995.

# REDACTED

Co-Chairman's Report-

The Chairman then introduced RNC Co-Chairman Evelyn McPhail to give her report.

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### **Budget Committee Report**

Chairman's Report
Administration

# REDACTED

**Finance** 

### Small Donor Fundraising

The following figures do not include figures related to prospecting. Figures in parentheses represent, to date, the percentage of budget achieved.

Direct Mail Donors 1994 Budget

Telemarketing 1994 Budget

The Majority Fund
(RNC PAC program)

RB 016039

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#### Major Donors

The following figures are receipts for the indicated programs and do not include money raised from the annual Republican Gala. Figures in parentheses represent, to date, the percentage of budget achieved.

The President's Club 1994 Budget

The Chairman's Advisory Board 1994 Budget

The Eagles 1994 Budget

Team 100 1994 Budget

Republican Campaign Council 1994 Budget

National Finance Committee (NFC)/ Presidential Trust

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Communications Press

# REDACTED

**Broadcast** 

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Research

REDACTED

**Publications** 

RB 016042

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Strategic Planning and Congressional Affairs

REDACTED

Republican Governors Association

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## Computer Services

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Counsel's Office

Chairman Barbour mentioned the Legal Compliance Seminar Series, the most important outreach effort to state party organizations by the Counsel's Office. In 1995, Tom Josefiak conducted a six city seminar series focusing on campaign finance.

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Political Campaign Operations

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Mr. Anderson briefly referred to state legislative special elections in Arkansas, Illinois, Maine, Massachusetts, Pennsylvania, Tennessee, Washington and Wisconsin.

Mr. Anderson reviewed open U.S. House seats, and touched on candidate recruitment goals for those seats.

Mr. Anderson reviewed the safe, unsafe and lean Republican states. He then discussed RNC involvement in the Presidential race after the 1996 Republican National Convention.

#### Miscellaneous Announcements

As a point of interest to the Executive Council/Budget Committee, the Chairman mentioned the recent accomplishments of the National Policy Forum (NPF). Chairman Barbour reported NPF has held several issue mega-conferences, and have conducted informative polls. The Chairman stated NPF has repaid the RNC over \$2 million during 1993 and 1994, however, NPF still owes the RNC \$750,000.

Chairman Barbour announced the Budget Committee will meet in Washington, D.C., December 11-12, 1995. The RNC Winter Meeting will be held in San Diego, California, January 18-20, 1996.

#### Adjournment

There being no new business before the meeting of the Executive Council/Budget Committee, Chairman Barbour adjourned the meeting at 3:15 p.m.

Respectfully Submitted,

Hela Barton-Collings

Nelda Barton-Collings

**RNC Secretary** 

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